



Recent revisions and amendments:

- ❖ 2nd March 2009 (Matthew Smith, President);
 - ❖ 1st June 2009 (Matthew Smith, President);
 - ❖ 6th May 2011 (Charlie Howell, President).
 - ❖ 25th February 2013 (ECBC Exec)
 - ❖ 26th November 2014 (ECBC Exec)
 - ❖ 30th November 2015 (Georgina Lee, President)
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THE CONSTITUTION

1. DEFINITIONS

- 1.1 Exeter College Boat Club is the rowing and sculling club of Exeter College, Oxford and shall be referred to in this document as “ECBC”. It shall be recognised that ECBC does not exist as a legal entity and as such, is not capable of making contracts or holding assets.
- 1.2 This document is the Constitution of ECBC and shall be referred to herein as “the Constitution”.
- 1.3 The Exeter College Boat Club Association is the Old Members’ association of ECBC and shall be referred to in this document as the “ECBCA”. The ECBCA provides guidance and advice to the executive committee.
- 1.4 Oxford University Rowing Clubs is the amalgamation of the College and University rowing clubs of Oxford University and shall be referred to in this document as “OURCs”. OURCs is responsible for regulating the on-water conduct of its constituent clubs, and for organising most inter-collegiate races (including Torpids and Summer Eights).

- 1.5 British Rowing is the governing body for rowing in England and shall be referred to in this document as “BR”.
- 1.6 The Environment Agency is the major navigational authority for the non-tidal River Thames and shall be referred to in this document as the “EA”.



2. OBJECTIVES OF ECBC

- 2.1 The primary objectives of ECBC are to:
 - i. promote rowing amongst the members of Exeter College by providing facilities, training and coaching through which the sport may be enjoyed safely;
 - ii. produce a men’s and a women’s 1st VIII of the highest possible quality;
 - iii. produce both men’s and women’s lower boats of a competitive standard;
 - iv. be an inclusive club through encouraging participation from novice level upwards; especially with regard to novice involvement in Nephys and Christ Church Regatta.
- 2.2 The secondary objectives of ECBC are to:
 - i. encourage its crews and members to enter external rowing events, particularly the Head of the River races in London and the Henley Regattas (Henley Royal Regatta and Henley Women’s Regatta);
 - ii. encourage and assist its members in furthering their rowing careers, particularly through their participation in University squad rowing.



3. AFFILIATIONS AND COMPLIANCES

- 3.1 ECBC shall affiliate to OURCs at the beginning of each academic year and pay the affiliation fee to OURCs by the Sunday of the fifth week of Michaelmas term as per the OURCs Constitution (C5.10).
- 3.2 Through affiliation to OURCs, ECBC is bound also to the Council for Oxford University Rowing (COUR). COUR is the University-sanctioned executive authority for the overseeing of all safety matters concerning rowing within the University. All safety matters on which COUR makes a ruling shall be binding.
- 3.3 ECBC shall affiliate to and maintain registration with BR at the beginning of each calendar year.

- 3.4 ECBC shall register all of its racing and training craft (including motor launches) with the EA prior to the beginning of each calendar year.



4. MEMBERSHIP OF ECBC

- 4.1 Members of Exeter College may become members of ECBC.
- 4.2 Honorary membership of ECBC may be granted to non-members of Exeter College (e.g. Old Members, coaches and other persons with a strong Exeter connection) by the Executive Committee, if they adjudge it to be appropriate.
- 4.3 Eligible Members are those members of ECBC who are eligible to vote in the General Procedure for Selection of Executive Officers (see 6.1 and Appendix 1) and in votes on constitutional amendments (see 10.2-10.4). To be an Eligible Member, a member of ECBC must be a member of Exeter College and at least one of the following:
- i. a member of the Executive Committee;
 - ii. a member (coxswain, rower or coach) of an active ECBC crew;
 - iii. a former member of a crew that has been active within the academic year in which the vote is taking place.

[It should be noted that members of ECBC as defined here are not necessarily entitled to membership of OURCs and may not fulfill eligibility requirements for bumping races.]



5. OFFICERS OF ECBC

- 5.1 The affairs of ECBC shall principally be managed by the Executive Committee, with guidance and support from the ECBCA, and with the ultimate executive control of the Exeter College Bursary and Accountant.
- 5.2 The Executive Committee shall consist of:
- i. the President (Captain of Boats);
 - ii. the Vice-President ;
 - iii. the Captain of the Men's Senior Squad;
 - iv. the Captain of the Women's Senior Squad;
 - v. the Treasurer;
 - vi. the Secretary;

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- vii. the Captain of Coxes;
 - viii. the Captain of Men's Lower Boats
 - ix. the Captain of the Women's Lower Boats
 - x. the Senior Member.
- 5.3 Each term the Executive Committee shall hold a Full Meeting at least once, and it shall hold a Full Meeting at least once, with at least one other additional meeting in that same term. Full Meetings may be called by the President or either the Captain of the Men's Senior Squad or Captain of the Women's Senior Squad upon at least 48 hours' notice, given in writing (by e-mail or letter). The notice should include an agenda, which should also be sent to all other members of ECBC. Any members may then forward items to the agenda, and may, on request, attend the meeting to discuss the matter. A Full Meeting shall be defined as a meeting to which all members of the Executive Committee have been invited to attend.
- 5.4 Other meetings may be called at shorter notice by any member of the Executive Committee.
- 5.5 At each full meeting it is expected that the following reports will be presented:
- i. a President's report: a report on the activities of ECBC since the last Full Meeting;
 - ii. a Treasurer's report: a report on the finances of ECBC;
 - iii. a report from each of the Captain of the Men's Senior Squad and Captain of the Women's Senior Squad;
 - iv. any other reports from members of the Executive Committee that were requested in the notice of the meeting being held.
- 5.6 The Executive Committee may, if necessary, appoint other (non-executive) officers to help with specific affairs of ECBC. These may include:
- i. a Webmaster (to maintain the ECBC website as needed);
 - ii. a Sponsorship Secretary (to work with ECBC, the ECBCA and the Exeter College Development Office to secure and manage any sponsorship of ECBC);
 - iii. captains of individual crews for bumps races (to help with the organisation of training and racing for their crews);
 - iv. an ECBCA Secretary (to help with the organisation of ECBCA events);
 - v. a Water Safety Officer (responsible for keeping first aid kits well stocked and completing the Water Safety Audit with the President's assistance).
- 5.7 The Senior Member must be a fellow or Junior Dean of Exeter College.
- 5.8 Members of the Executive Committee, with the exceptions of the Captain of the Men's Senior Squad or Captain of the Women's Senior Squad, Lower Boats Captains and the Senior Member, shall hold their Offices for

4 terms, starting from the term after their selection. In their 4th term they shall instruct and support their office's new incumbent in the execution of their new duties.

[The 4th term is intended to be a hand-over term, in which the duties of the executive office are shared between the outgoing and incoming incumbents. As the hand-over term progresses the outgoing incumbent should carry out fewer of the Office's duties, and the incoming incumbent should become increasingly responsible for the office, until they have assumed sole responsibility by the end of their first term.]



6. SELECTION OF OFFICERS

- 6.1 The President, Treasurer, Secretary, Captain of Coxes, Captain of the Men's Senior Squad or Captain of the Women's Senior Squad and Lower Boats Captains shall be selected in 'shall be selected in Michaelmas Term (after the end of Christ Church Regatta)' by the General Procedure for Selection of Executive Officers (see Appendix 1).
- 6.3 Non-executive officers, except captains of individual crews, may be selected either by the General Procedure for Selection of Executive Officers or by the Executive Committee at a Full Meeting.
- 6.4 Captains of individual crews may be appointed by the Executive Committee or by their crews.
- 6.5 The Senior Member shall be selected by invitation of the Executive Committee.



7. DUTIES OF OFFICERS

- 7.1 The duties of the President and Vice-President shall include:
- i. calling and preparing the agendas of Full Meetings and acting as chairperson of all meetings of the Executive Committee;
 - ii. presenting a report on the activities of ECBC at each Full Meeting (see 5.5.i);
 - iii. resolving disputes within the ECBC Executive Committee;
 - iv. representing ECBC to College and other authorities and organisations;
 - v. arranging the acquisition of and managing ECBC resources (such as boats, blades, ergometers etc.). This may also involve organising the cleaning of the Boat House and the boats etc.;
 - vi. registering boats (including the motor launch) with the EA;

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- vii. affiliating ECBC to British Rowing;
- viii. acting as Water Safety Advisor for ECBC. This includes ensuring the completion of the annual BR safety audit, which may be delegated to the Water Safety Officer;
- ix. organising the coaching of novices in Michaelmas Term (including organising Freshers' Drinks in Freshers' Week);
- x. organising the Boat House bar during bumps races;
- xi. overseeing entries for Christ Church Regatta, Torpids and Summer Eights;
- xii. organising the selection of Officers of ECBC (see 6.1-6.5);
- xiii. communicating with the ECBCA, and maintaining a good relationship with them;
- xiv. working with the Captain of the Men's Senior Squad or Captain of the Women's Senior Squad to arrange racking at Abingdon (Army racks) for the senior squad boats (see 7.4.vi). This should involve writing (at least a letter – not just an e-mail) before the start of each term, outlining that term's plans and requirements;
- xv. keeping the ECBC flag, and raising it when appropriate;
- xvi. obtaining red peonies for each crew for the last day of Summer Eights (usually one for the coxswain and one for the bow of each boat);
- xvii. defining "blades" for ECBC crews.

7.2 The duties of the Treasurer shall include:

- i. presenting a report on the finances of ECBC at each Full Meeting (see 5.5.ii). Such a report should cover at least the balances of the battels, subscriptions and main accounts;
- ii. preparing a draft budget for the year and presenting it at the first Full Meeting of Michaelmas Term;
- iii. arranging payments that are necessary for the operations of ECBC;
- iv. helping to organise the Boat House Bar;
- v. keeping a clear record of expenditures;
- vi. organising the collection of subscription fees (using the battels system) from ECBC members;
- vii. organising the collection of monies (using the battels system) owed by ECBC members;
- viii. ensuring the financial workings of ECBC are observable by College;
- ix. Meet with the accounts department once a term to review expenditures.
- x. affiliating ECBC to OURCs.
- xi. Assign expenditures to the various accounts as set out in the Appendix.

7.3 The duties of the Secretary shall include:

- i. keeping a record of all meetings of the Executive Committee and what happens at them, and emailing the agenda and minutes of the meeting to the mailing list;
- ii. sourcing and ordering ECBC kit;
- iii. organising boat club dinners (see 9.1);

- iv. helping to organise the Boat House bar;
- v. keeping and updating the ECBC mailing list;
- vi. keeping the ECBC Constitution, and advising the Executive Committee as to when amendments are necessary and advisable;
- vii. providing a copy of the constitution to all new members of the Executive Committee;
- viii. co-ordinating the ECBC entry to Exeter's E-News, to be sent to Development Office by 8th week of each term and once during the Long Vacation;
- ix. updating the website and Facebook page
- x. helping the Captains organise trailering and transport, particularly for external races;
- xi. collating a database of all ECBC members and their contact details, and making this information available to members of the Executive Committee when necessary. In collecting this information, the Secretary should also require new members to sign the Declaration of Health and Safety to Row (see Appendix 5).

7.4 The duties of the Captain of the Men's Senior Squad and Captain of the Women's Senior Squad shall include:

- i. presenting a report on the activities of the senior squads (specifically the 1st VIII) at each Full Meeting (see 5.5.iii);
- ii. organising and overseeing the training and racing of the senior squads and 1st VIIIs, including the organisation of training camps;
- iii. working with the coaches to produce and follow a training schedule, and to help the coaches to select the 1st VIIIs;
- iv. organising the entries for bumps races of all the Men's or Women's crews ;
- v. organising entries for external regattas (see 2.2.i), including BR membership for all competitors;
- vi. working with the President to arrange racking at Abingdon for the senior squad boats (see 7.1.xiv). This should involve writing (at least a letter – not just an e-mail) before the start of each term, outlining that term's plans and requirements;
- vii. ensuring that all members of ECBC abide by the rules of OURCs (see OURCs Constitution C5.3);
- viii. attending all OURCs Captains' meetings, and representing the views and interests of ECBC at them.

7.5 The duties of the Captain of Coxes shall include:

- i. recruiting, registering and training coxswains;
- ii. informing coxswains of OURCs coxing meetings, and ensuring they attend these meetings as necessary;
- iii. ensuring that coxswains are aware of and observe all applicable safety regulations;
- iv. advising ECBC on safety issues;

- v. managing and acquiring ECBC coxing resources (lifejackets, coxboxes, lights etc.);
 - vi. submitting requests for automatic status upgrades, or upgrade assessments, to the OURCs Captain of Coxes for ECBC coxes;
 - vii. assisting the coaches and captains with the selection of coxes for crews.
- 7.6 The responsibilities of the Senior Member shall include:
- i. overseeing ECBC activity;
 - ii. advising and informing the Executive Committee;
 - iii. representing ECBC to the College when appropriate;
 - iv. acting as an advocate for ECBC;
 - v. encouraging and monitoring safety in ECBC activities.
- 7.7 The duties of the Captains of Lower Boats shall include assisting the Captain of the Men's Senior Squad and Captain of the Women's Senior Squad in:
- i. presenting a report on the activities of the lower boats at each Full Meeting (see 5.5.iii);
 - ii. organising and overseeing the training and racing of the lower boats squads, including the organisation of training camps;
 - iii. liaising with the Captain of the Men's Senior Squad and Captain of the Women's Senior Squad to organise the lower boats' entries for bumps races;
 - iv. organising entries for external regattas (see 2.2.i), including BR membership for all competitors;
 - v. attending OURCs Captains' meetings, and representing the views and interests of ECBC at them when the Captains are unable to attend.



8. REMOVAL OF OFFICERS

- 8.1. Officers may delegate some of their duties, but they remain ultimately responsible for the execution of them.
- 8.2. If an officer is unacceptably incompetent or deliberately negligent in the execution of their duties this should be reported to a member of the Executive Committee, who may then call an Emergency Meeting of the Executive Committee.
- 8.3. An Emergency Meeting may be called by a member of the Executive Committee with at least 48 hours' notice, given in writing (by e-mail or letter). A brief outline of the problem should be included in the written notice. At an Emergency Meeting the (negligent or incompetent) officer may be removed by the approval of a two-thirds majority of those

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members of the Executive Committee present. Quorum shall be 5 members of the Executive Committee. The (negligent or incompetent) officer may attend the meeting, but must leave before the vote takes place.

- 8.4 If the President, Treasurer, Secretary or Captain of Coxes is removed, a replacement shall be selected by the General Procedure for Selection of Executive Officers (see Appendix 1). If the President is removed, the Treasurer shall organise the selection of a replacement.
- 8.5 If the Captain of the Men's Senior Squad or Captain of the Women's Senior Squad is removed, a replacement shall be selected by the Special Procedure for Selection of Executive Officers (see Appendix 2).
- 8.6 If a non-executive Officer or the Senior Member is removed, a replacement shall be selected as stipulated in 6.3, 6.4 or 6.5 as appropriate.
- 8.7 An Officer that has been removed is ineligible for further election to any ECBC Office during the academic year in which they were removed.



9. BOAT CLUB DINNERS

- 9.1 A Boat Club Dinner shall be held each term, after the term's major regatta.
- 9.2 All ECBC members must behave well at Boat Club Dinners, and treat College and its staff with respect. Poor behaviour, or behaviour that brings the reputation of ECBC into disrepute, may be punished, at the discretion of the Executive Committee, by a fixed fine of up to £30, or - for extreme transgressions - expulsion from ECBC.



10. THE CONSTITUTION

- 10.1. A full review of the Constitution shall be undertaken by the Executive Committee at least once every three years.
- 10.2 Amendments to the Constitution may be proposed and seconded only by Eligible Members of ECBC (see 4.3).
- 10.3 Proposed amendments must be presented in sufficient detail to and for the understanding of all Eligible Members at least seven days in advance of a vote.

- 10.4 Successfully proposed amendments must be approved by a two-thirds majority in a vote taken by Eligible Members of ECBC. Quorum shall be 20 Eligible Members.



11. KIT AND APPAREL

- 11.1 Non-racing apparel shall be of the designs specified in Appendix 4.
- 11.2 The design of non-racing apparel may only be changed at a Full Meeting with the approval of a two-thirds majority of the Executive Committee. Quorum shall be 5 members of the Executive Committee. If any design is changed, Appendix 4 shall be updated appropriately. A record of old designs should also be maintained in Appendix 4.
- 11.3 The design of racing kit (all-in-ones and zephyrs) shall be of the designs specified in Appendix 4.
- 11.4 The design of racing kit may only be changed at a Full Meeting with the approval of a two-thirds majority of the Executive Committee. Quorum shall be 5 members of the Executive Committee. If any design is changed, Appendix 4 shall be updated appropriately. A record of old designs should also be maintained in Appendix 4.



12. SAFETY

- 12.1 ECBC shall complete an annual safety audit as required by affiliation to BR (see 3.3). This is ultimately the responsibility of the President but a Water Safety Officer may be appointed for this role.
- 12.2 ECBC shall ensure that each of its members complies with all safety regulations that are prescribed or recommended as good practice in British Rowing's "Row Safe: a guide to good practice in rowing" document (formerly the 'Water Safety Code'), a copy of which should be held by the President (see 7.1.viii).
- 12.3 ECBC shall ensure that each of its members complies with the safety directives of OURCs and COUR, particularly with regard to completion of a swim test before competing in any regatta (see OURCs Rules and Regulations Relating to Conduct of College and University Boat Clubs R3.a).

- 12.4 ECBC shall encourage all its members who train away from the Isis stretch to become members of British Rowing.



13. TERMINATION

- 13.1 The club shall not terminate except by the resolution of a special meeting of the full Executive Committee called for this purpose. In such an event, any surplus assets shall be handed over to a body with similar objectives or to a charity agreed at the meeting.



APPENDICES

I. GENERAL PROCEDURE FOR SELECTION OF EXECUTIVE OFFICERS

The President shall open nominations by announcing, in writing (by letter or e-mail), the Offices on the Executive Committee for which new incumbents are to be selected, and the date on which the selections are to take place. The selection date shall be at least 5 days after the announcement.

Any ECBC member may run for an Office provided they have been proposed and seconded by Eligible Members of ECBC. Nominations should be sent to the President before midnight on the day before the election is to take place.

Selection shall be by confidential ballot, organised by the President. Only Eligible Members may vote in the ballot. For each Office, the option to re-open nominations (RON) shall be included on the ballot paper; the nominee gaining the greatest number of votes shall be returned as the new Officer. In the event of a tie the President may organise a re-vote (to select between the tied nominees) or simply select the new Officer from the tied nominees. Quorum in all ballots shall be 20 Eligible Members.

II. SPECIAL PROCEDURE FOR SELECTION OF EXECUTIVE OFFICERS

The President shall open nominations by announcing, in writing (by letter or e-mail), to the members of ECBC, that new Captains are to be selected, and the date on which the selections are to take place. The selection date shall be at least 5 days after the announcement.

Candidates for the Captain of the Men's Senior Squad and the Captain of the Women's Senior Squad shall be nominated by should come from within the men's 1st VIII and women's 1st VIII respectively. When this is not possible candidates from the lower boats can be considered. Lower Boats Captains should be members of lower boats.

In the event that there is more than one nominee for a captaincy, the incoming President shall organise a confidential ballot. Only Eligible Members that have been members of a racing crew in the academic year in which the selection is taking place may vote in the ballot. The option to RON shall not be included on the ballot paper. In the event of a tie, the outgoing Captain shall nominate their successor from the tied nominees.

IV. KIT AND APPAREL

This is a short guide as to the types of ECBC kit and apparel that exist and are available, and as to who may wear them.¹

IV.1 Non- Racing Apparel:

- i. The Boat Club Blazer. These blazers may be worn by any member of ECBC who has competed in Summer Eights as a member of the men's or women's 1st VIII. They can be made to order by Walters Of Oxford (www.shepherdandwoodward.co.uk). [Description: Scarlet flannel blazer with black piping.]
- ii. The Boat Club Bowtie. These ties may be worn by any member of ECBC who has competed in Torpids or Summer Eights as a member of the men's 1st VIII. They can be bought from Walters Of Oxford. [Description: Silk bowtie with red and black diagonal stripes.]
- iii. The Torpids Blazer. These blazers may be worn by any member of ECBC. They can be made to order by Walters Of Oxford. [Description: Cream blazer with magenta piping. Three magenta scallop shells embroidered on breast pocket.]
- iv. The Torpids Bowtie. These ties may be worn by any member of ECBC. They can be made to order by Walters Of Oxford. [Description: White Marcella cotton bowtie with a magenta scallop shell embroidered on each wing.]
- v. The Women's First Eight Brooch. These silver brooches may be worn by any member of ECBC who has competed in the women's first eight or torpid. They can be ordered by contacting www.badgesplus.co.uk.

IV.2 Racing Kit:

- i. The Men's All-In-One. These all-in-ones may be worn by any male member of ECBC who is competing as a representative of ECBC. They

¹ Matthew Smith's designs attached at the end of this document.

- can be made to order by Godfrey Sports (www.godfrey.co.uk). [Description: Crimson all-in-one with two white stripes down each side. ECBC coat of arms embroidered in white onto chest.]
- ii. The Women's All-In-One. These all-in-ones may be worn by any female member of ECBC who is competing as a representative of ECBC. They can be made to order by Godfrey Sports (www.godfrey.co.uk). [Description: Crimson all-in-one with one black stripe down each side. ECBC coat of arms embroidered in black onto chest.]
 - iii. The 1st VIII Zephyr. These zephyrs may be worn by any member of ECBC who is competing or has competed in Summer Eights as a member of a 1st VIII. They can be made to order by Godfrey Sports (www.godfrey.co.uk). [Description: White zephyr with red and black collar and cuffs. ECBC coat of arms and "1st VIII" embroidered onto left chest.]
 - iv. The 2nd VIII Zephyr. These zephyrs may be worn by any member of ECBC who is competing or has competed in Summer Eights as a member of a 2nd VIII. They can be made to order by Godfrey Sports. [Description: Red zephyr with red and black collar and cuffs. ECBC coat of arms and "2nd VIII" embroidered onto left chest.]
- IV.3 Old Designs:
- i. The Boat Club Blazer – Old Style. These blazers are often worn by Old Members of ECBC. [Description: Peony red flannel blazer with black piping.]
 - ii. The Boat Club Bowtie and Necktie– Old Style. These ties are often worn by Old Members of ECBC. Neckties can be bought from Walters Of Oxford. [Description: Peony red and black diagonal-striped silk bowtie or necktie. Stripes of alternating thickness: thick peony, thin black, thick peony [sic], thick black, repeated.]
 - iii. The Torpids Blazer – The President's Blazer. This blazer may be worn by the President of ECBC. It is a Torpids blazer of the old style. [Description: Cream blazer with peony red piping. Three peony red scallop shells embroidered on breast pocket.]

V. DECLARATION OF HEALTH AND SAFETY TO ROW

Full Name

Personal Health

Rowing and its associated training can be a strenuous activity. You should therefore be in good health and have no medical or physical condition precluding heavy exercise. If there is any doubt, you should first consult your doctor. Some conditions such as asthma or diabetes, for example, do not prevent individuals participating in the sport, but you do have a duty to declare any condition that

might put yourself or others at risk. It is important therefore that you inform those around you, e.g. coaches and crewmembers, of any condition they may have to deal with in the event of an emergency. ECBC and its Committee accept no liability for injury, death or loss of personal possessions beyond that required by the current UK laws.

Your Swimming Ability

For your own safety it is important that you are a competent swimmer. As a minimum you must be able to swim 50 metres in light clothing. If you cannot meet this requirement then you will not normally be able to participate in the sport. ECBC will be holding swim tests and briefing new members on capsizing procedures in order to guarantee your safety in the event of an accident.

Declaration of Your Personal Health & Swimming Proficiency

To be accepted as a member you must sign this declaration (together with your parent/guardian if you are under 18 years of age).

“I have read and understood both the Personal Health and Swimming Ability statements above and declare that I can/cannot* meet the minimum swimming requirements and I have no need to seek medical approval/have been passed medically fit to row* and I agree to inform the Club/coaches/crews of any change in my personal health/swimming proficiency that may put myself or others at risk. I accept that ECBC and its Committee have no legal liability for injury, death or loss of equipment beyond that required by current UK laws.”

*(delete as applicable)

Signature: _____

Date: _____

GUIDELINES FOR EXPENDITURES

- i. The following to be charged to the CSO1 Account;
 - OURC Fees
 - British Rowing Affiliation Fees
 - Coaching
 - Trailing
 - EA Boat Licences
 - Tank Sessions
 - Regatta Poleman
 - Boat Equipment and Repairs
 - Gym Equipment and Repairs
 - Stash Subsidy for 1st VIII's
 - Marketing Materials
 - Freshers' Bar Tab and BBQ

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- Summer VIII's BBQ
- Peonies
- Transport reimbursement for Abingdon Outings

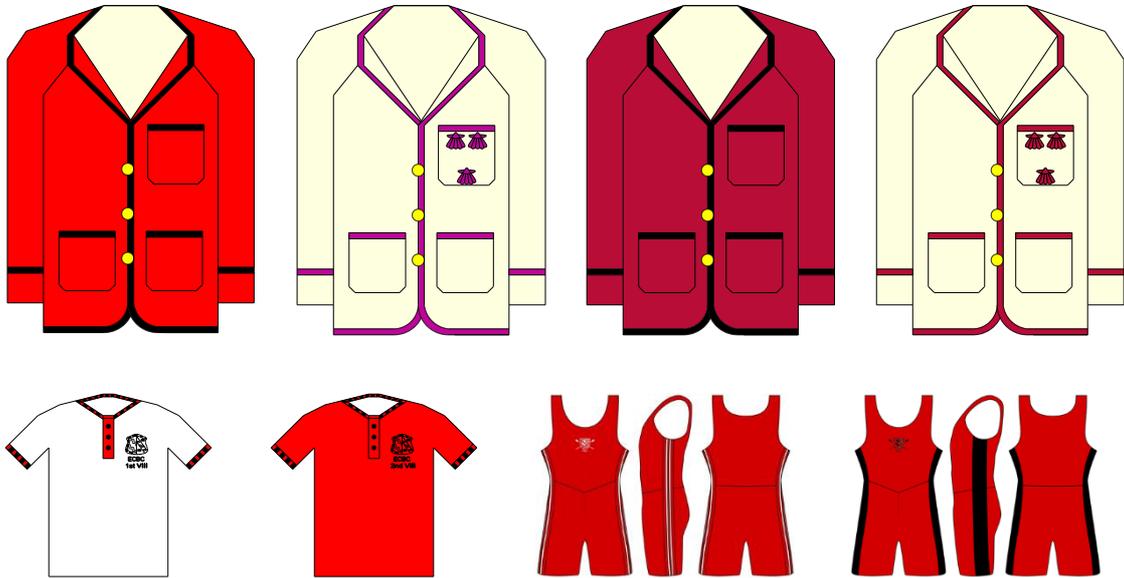
ii. The following to be charged to the CSO2 Account;

- Batteries
- Lights
- Fines
- Kit
- Race Entries
- Swim Tests
- Cox Boxes
- First Aid Equipment
- Paint for Boats

Other unspecified expenditure can be charged to either account at the discretion of the Treasurer.

VII. MATTHEW SMITH'S KIT GRAPHICS

VI.1 Blazers and Racing Kit:



VI.2 Accessories:

